



AGENDA

OVERVIEW AND SCRUTINY BUSINESS PANEL

Date: TUESDAY, 15 DECEMBER 2020 at 7.05 pm

Remote - Via Microsoft Teams - the public are welcome to observe via the Council's website at <https://lewisham.public-i.tv/core/portal/home>

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MEMBERS

Councillor Bill Brown	Chair of Overview & Scrutiny Committee	L
Councillor Sophie Davis	Deputy Chair	L
Councillor Peter Bernards	Chair of Housing Select Committee	L
Councillor Juliet Campbell	Chair of Safer Stronger Communities Select Committee	L
Councillor Patrick Codd	Chair of Public Accounts Select Committee	L
Councillor Liam Curran	Chair of Sustainable Development Select Committee	Labour Co-op
Councillor Joan Millbank	Labour Group Representative	L
Councillor Kim Powell	Labour Group Representative	L
Councillor John Muldoon	Chair of Healthier Communities Select Committee	Labour Co-op
Councillor Luke Sorba	Chair Children and Young People Select Committee	L

Members are summoned to attend this meeting

Kim Wright
Chief Executive
Lewisham Town Hall
Catford
London SE6 4RU
Date: Monday, 7 December 2020



INVESTOR IN PEOPLE

The public are welcome to attend our committee meetings, however occasionally committees may have to consider some business in private. Copies of reports can be made available in additional formats on request.

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Lewisham



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Overview and Scrutiny Business Panel

Minutes

Date: 15 December 2020

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive / Head of Business and Committee

Outline and recommendations

Members are asked to consider minutes of that part of the meeting of the Overview and Scrutiny Business Panel of 24 November 2020 which were opened to the press and public

1. Recommendation

It is recommended that the minutes of those parts of the meeting of the Overview and Scrutiny Business Panel which were open to the press and public held on 24 November 2020 be confirmed and signed.

Kim Wright
Chief Executive,
Lewisham Town Hall,
Catford SE6 4RU

15 June 2020

MINUTES OF THE OVERVIEW AND SCRUTINY BUSINESS PANEL

Tuesday, 24 November 2020 at 7.05 pm

PRESENT: Councillors Bill Brown, Sophie Davis, Peter Bernards, Juliet Campbell, Patrick Codd, Joan Millbank, Kim Powell, John Muldoon and Luke Sorba.

ALSO PRESENT:

Chief Executive, Director of Public Services, Director of Public Health, Head of Highways and Traffic, Head of Scrutiny, Head of Business and Committees, Principal Lawyer, and Transport and Policy Development Manager.

Clerk: Senior Committee Manager.

An apology for absence was received from Councillor Liam Curran.

1. Minutes

RESOLVED that the Minutes of the last meeting held on 13 October 2020 be confirmed and agreed as an accurate record.

2. Declarations of Interests

The meeting noted personal interests in relation to Item 3 “Scrutiny of the Council’s Covid-19 Response – Update Report” as follows:

- Cllr Joan Millbank – declared that she is a member of the Lewisham Local Collaborative.

3. Scrutiny of the Council's Covid-19 Response - Update Report

The Chief Executive introduced the report to the Panel, advising that staff were aware that Members had been appreciative of their efforts. She commended efforts by the Director of Public Service (Director of PS) and the Director of Public Health (Director of PH) for leading the Council’s Covid-19 response arrangements since the first lockdown announcement in March 2020.

The Panel was advised by the Chief Executive that the scale and pace in which the Council should respond had been heightened by the recent Government’s announcements about a second wave of lockdown restrictions, and arrangements that should be in place after the Christmas period. The Panel noted that as part of the announcements, work was underway to commence local testing, and Council officials had a series of logistical meetings with their colleagues in the National Health Service (NHS) to identify how to proceed with the rollout of the vaccination programme.

The Chief Executive also pointed out to the Panel that officers were aware of the impact on the role of scrutiny in terms of implementing its work programme. Notwithstanding that, input from scrutiny Members as an ongoing channel for suggestions and feedback would continue to be useful in the process. Thus, scrutiny remained integral to the Council's Covid-19 response effort. It was stated that the combined efforts with scrutiny had enabled officers to balance the requirements of delivering in a transparent and democratic setting, whilst meeting the demands of the unprecedented challenges posed by the crisis.

In concluding her introductory remarks, the Chief Executive stated that the Director of PS would present further updates to the Panel.

The Director of PS stated that since the last report to the Panel, schools and colleges had remained opened. More shops were allowed to stay open. There would be no requirement to follow the formal shielding approach during the second wave of the Covid-19 lockdown. However, the Council would continue to support critical services. Staff assigned to the Covid-19 Action Team would be delivering non-critical services. Work was underway to distribute grants to businesses who were experiencing financial problems as a result of the crisis. There would be ongoing supply of personal protective equipment at a local level.

Commenting on the data-sets in the report, the Director of PS highlighted that the increase in the level of the 7-day infection rates was due to pre-lockdown gatherings into the second wave of the pandemic. However, infection rates were stabilising nationally. Although Lewisham had a lower number of infections in comparison to most London boroughs, plans were underway to minimise risks through efforts to set up a local test-booking system. It was stated that the Council would also follow national guidelines in test and trace applications once it becomes clear about the role of councils in the arrangements. Meanwhile, the Council would continue working with its NHS partners on how to identify people who had the virus without showing signs of having it. It was stated that those who show symptoms would be required to self-isolate, in order to prevent the spread of the virus.

In response to questions raised, the Director of PS advised the Panel that lessons learnt from the Liverpool approach was that it was not cost-effective to carry out tests for the whole population at the same time. Thus, should the test and trace pilot which the Council was participating in becomes successful, the rollout would be delivered in a targeted way in Lewisham, with a view to prevent onward transmission. As an indication, staff with nursing backgrounds working in local schools and care homes could be empowered to carry out targeted testing, thus reducing a strain on the Council's resources.

The Panel also noted confirmation by the Director of PS that the Council was continuing its effort to contact clinically vulnerable people. Therefore, concerns about food supplies would likely be dealt with by staff providing information to on how to access the appropriate support service.

The Director of PH also responded to questions, advising the Panel that if the current test and trace pilot scheme becomes successful, and a rollout was required, the Council would likely follow national guidelines for symptomatic

testing. Meanwhile, the Private Coronavirus (PCR) swab remained the 'gold' standard for symptomatic testing. Thus, the Council was directing residents who had symptoms to book tests via 111 telephone hot-line. Alternatively, residents could book via the Council's on-line portal which contained information about local testing sites, or request a home testing kit.

In terms of the infection period, the Director of PH gave an assurance to the Panel that the work undertaken by public health colleagues in the test and trace pilot scheme were supported by evidence. It was stated that transmission of the virus could occur prior to someone becoming symptomatic. Therefore, as part of the local test and trace plans, staff had been trained to gather information about whom those with symptoms had been in contact with, as a means of tracing individuals who had been exposed to the virus. It was stated that those exposed to the virus would be advised to self-isolate in order to minimise and/or prevent further transmission.

The Director of PH also confirmed to the Panel that the Council was sharing information about infection risks with community champions. The Director of PH confirmed that her team had also met with the Young Mayor's advisers, with a view to recruit young community champions to help convey appropriate messages about risks associated with the spread of the virus, and how to minimise transmission.

The Panel requested that officers should share data about the number of positive and negative test cases identified in Lewisham during the test and trace pilot. Officers should also share information on how long the pilot would last.

Action: PS & PH

The Panel also noted clarification from the Chief Executive that Lewisham applied to be in the test and trace pilot scheme independently, and not part of a consortium. It was stated that the learning, evaluation and insight from the pilot could help to shape future policy in reducing health inequalities that currently exist. The Chief Executive confirmed that the Council had started engaging with local inter-faith forums and the Black and Minority Ethnic community, with a view to understand barriers to people taking the vaccine, including the flu jab.

In light of a suggestion, the Chief Executive advised the Panel that the NHS was leading the rollout of the vaccination programme, and that a Vaccinations Committee had been set up to prioritise the work based on clinical needs. Thus, a vaccination update in an all-Member briefing could be effective if there was an NHS colleague present to lead the discussion. Notwithstanding that, considerations had been given to utilise General Practitioners' surgeries, libraries, and pop-up vaccination centres in parks and other public spaces in the event of a decision to rollout the vaccines. The Chief Executive stated that the role of ward councillors would be vital in sending out appropriate messages to the community about the testing and vaccination programmes.

On behalf of the Panel, the Chair, Councillor Bill Brown, thanked the Officers for the introduction, presentation, and responses to questions. The Chair asked the Panel to note recognition by the Chief Executive about the role of scrutiny in the

decision-making process. The Chair welcomed appreciation by the Officers about the importance of the Panel's contribution in supporting the work of the Council and its partners in response to the Covid-19 crisis.

RESOLVED that the report be noted.

4. Update on temporary measures to support safer walking and cycling in response to the COVID 19 pandemic

The Panel received and considered an update report presented by the Head of Highways and Transport (Head of H&T) about changes to the Lewisham and Lee Green Low Traffic Neighbourhood (LTN), and the overarching measures to support safer walking and cycling in response to the COVID 19 pandemic. The Panel asked questions about applications of the measures, and noted responses by officers.

1. Cycling Incentives

In response to questions raised, the Head of H&T advised the Panel that the Council could not deliver its highways and transport programme in the current financial year as it had intended because funding stipulations issued by the Government required councils to focus on delivering measures in response to the pandemic. In spite of that, the Council remained supportive of active and sustainable modes of transport, and was implementing a bicycle-loan scheme to support key workers.

The Panel was further advised that following recent negotiations between Transport for London (TfL) and the Department for Transport, the Government announced that additional funds could be available to London councils. The Head of H&T stated that the extra funds could present an opportunity for the Council to re-prioritise its earlier commitments to deliver a balanced highways and transport programme, including further incentives to support cycling initiatives in Lewisham in addition to the loan scheme.

2. Air Quality & Traffic: Monitoring Implementation

In light of a concern, the Head of H&T informed the Panel that the Council was undertaking traffic counts, and had installed air quality monitors at specific locations across the wider LTN system. Furthermore, the Council was utilising Global Positioning System (GPS) data and other highways performance reliable information provided by TfL to monitor and compare its performance with other London councils. The Panel noted that officers were also engaging with residents on matters relating to the Council's climate change initiatives.

The Head of H&T stated that key success to monitoring was to gauge how the measures were improving living conditions for residents. Therefore, although preliminary evidence suggested that air quality in areas where the measures had been implemented was not getting significantly worse, the Council would continue to monitor more closely, with a view to undertake an impact assessment to inform proposals in the final decision report.

3. Community Engagement & Monitoring

The Panel noted arrangements to support current initiatives relating to low traffic neighbourhoods, pop-up cycling facilities, school streets programmes, and the creation of additional pedestrianised public spaces for people to move about in conveniently. The Panel expressed a concern that residents' living arrangements were significantly distorted because of inadequate notice prior to implementing the measures in their neighbourhoods.

Speaking in his capacity as Cabinet Member for Democracy, Refugees and Accountability, Councillor Kevin Bonavia stated that the Government required that councils should spend the money in a very short space of time in the middle of a pandemic, in spite of earlier concerns that it could impact adversely on community engagement timeline. Councillor Bonavia stated that the Government would be informed of the lessons, however, the Panel should be assured that the Council would continue to consult and provide adequate notice on issues that impact residents' lives.

The statement by Councillor Bonavia was echoed by the Head of H&T who confirmed to the Panel that the Government's funding requirements provided an unrealistic timeframe for councils to implement the highways and traffic measures in response to the Covid-19 pandemic. Notwithstanding that, the Council had been using the common-place approach as a tool for initial engagement with residents, with a view to collate feedback about the effects of its transport and highway schemes on living conditions, and as a means to monitor the impact. It was stated that the Council was also utilising digital media and ward councillors' network channels to collate feedback about implementation of the measures, and was considering widening its communication channels through the citizens' spaces it had created.

4. Demographics/Socio-Economic factors

In light of a concern, the Head of H&T gave an assurance to the Panel that the areas selected for implementing the measures were not based on socio-economic factors. However, it was normal for opinions to be divided on such matters. Notwithstanding that, officers had to balance the integrity of the measures and the benefits of delivering them. In view of that, the Council recognised that some people would want to use their cars, and was sending out messages to discourage short journeys in order to free the road network for essential and emergency travels. Thus, it was unlikely that residents who were using vehicles to earn their living would be disadvantaged as a result of the measures.

The Panel was further advised by the Head of H&T that the traffic and air monitors currently installed across the borough were not targeted at areas deemed as poor neighbourhoods. It was stated that the monitors would be relocated to other locations, with a view to collate wider range of data to gauge how the measures were affecting travel patterns and traffic

movements in Lewisham, including information on whether there had been an increase in cycling up-take. However, traffic counts data would not provide details on cycling usage in terms of age, race, gender, disability and social economic class, but could form part of the Council's monitoring programme when undertaking an active route survey.

5. Prioritisation & the next steps

The Panel received confirmation from the Head of H&T that one of the aims of the highway and transport measures was that those walking and cycling should do so safely, whilst maintaining social distancing. Thus, prioritisation of the LTN was linked to the work the Council was undertaking as part of its assessment of the impact of its Healthy Neighbourhood initiatives. Thus, a summary from the assessment of the various traffic and highways schemes that had been developed, and the impact on prioritisation against the various criteria set, would be published when completed.

The Head of H&T advised the Panel that the Council's resources allocated for the traffic and highways work was focused in making the LTN a success, and to undertake an assessment to gauge the benefits of implementation on residents' lives. Work to complete monitoring to inform the next steps was underway. Successes as a result of the LTN filter monitors would be replicated in other local neighbourhoods. The pedestrian space that were implemented as part of the social-distancing scheme would be reviewed from time to time to determine whether they were still relevant. The Council would likely return to implementing Healthier Neighbourhood Scheme rather than focusing on individual streets.

The Head of H&T stated that in addition to comments by Members about socio-economic assessment, officers would take into account views about transparency and prioritisation as part of the common place scheme. The Transport Policy and Development Manager confirmed that a spreadsheet with criteria measures would be developed to report on progress undertaken in relation to the school streets scheme.

The Panel also noted clarification from the Head of H&T that as part of the pandemic, and the need to formulate the Council's transport response, there were a number of projects already underway as part of the Deptford Park Neighbourhood Scheme, and Sangley Road. That funding got withdrawn. Thus, the Council was unable to complete the full process, and instead of a traffic notice, it undertook an experimental traffic order to complete the process. In terms of common place analysis, the Panel noted that comments received from residents varied, however, the Council would be undertaking a more detailed analysis for future reporting in relation to the Deptford Park Neighbourhood Scheme.

In regard to report about repeated vandalism on Kitto Road, the Head of H&T advised the Panel that it was likely that appropriate measures would be implemented as part of the Council's citizens' space initiative, subject to further funding

RESOLVED that the report be noted.

5. Key Decision Plan

The report was introduced to the Panel by the Head of Business and Committees. He requested that Members note and comment on upcoming key decisions.

RESOLVED that the report be noted.

6. Decisions Made by Mayor on 11 November 2020 - open session

RESOLVED that the decisions be noted..

7. Scrutiny Update Report

In regard to the scrutiny of the budget and on engagement, the Head of Scrutiny advised the Panel that in the current cycle of meetings, Select Committees would be scrutinising budget cuts proposals. It was stated that three Select Committees had met so far this cycle, with three still to meet, and they would all be invited to make referrals to the Public Account Select Committee (PAC). It was noted that comments from PAC and referrals from the other committees would be forwarded to the Mayor and Cabinet as single referral from scrutiny. The Panel was advised there would be further scrutiny on the budget proposals in January to address the remaining gap in the Council's budget.

In terms of engagement, the Panel noted that it had been difficult to undertake work on community engagement because of the restrictions as a result of the pandemic. However remote engagement was possible, and Scrutiny Managers would be consulting with Chairs of Select Committees on options.

RESOLVED that the report be noted.

The meeting closed at 8.59pm.

Chair



Overview and Scrutiny Business Panel

Declaration of Interest

Date: 15 December 2020

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive / Head of Business and Committee

Outline and recommendations

Members are asked to declare any personal interest they have in any item(s) of the agenda

1 Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct:-

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

2 Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.

- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:-
 - (a) that body to the member’s knowledge has a place of business or land in the borough; and
 - (b) either
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

(3) Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes , or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

(4) Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members’ Interests (for example a matter concerning the closure of a school at which a Member’s child attends).

(5) Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph (c) below applies.
- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

(6) Sensitive information

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

(7) Exempt categories

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)



Overview and Scrutiny Business Panel

Scrutiny of the Council's COVID-19 Response

Date: 14 December 2020

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive and Council Gold Lead.

Outline and recommendations

The purpose of this report is to provide an update and assurance to the Overview and Scrutiny Business Panel about the Council's response to COVID-19.

The Overview & Scrutiny Business Panel is recommended to:

- Note this update on the Council's response to COVID-19.

Timeline of engagement and decision-making

- **30 April 2020:** Council Urgency Committee agreed a programme of Council meetings in light of the Council's focus on responding to the immediate challenges of COVID-19.
- **5 May 2020:** Overview and Scrutiny Business Panel (OSBP) agrees an approach to receive a monthly COVID-19 update item that provides a high-level strategic overview of the Council's response to COVID-19
- **26 May 2020:** [OSBP discusses update paper on the Council's response to COVID-19.](#)
- **23 June 2020:** [OSBP discusses update paper on the Council's response to COVID-19.](#)
- **21 July 2020:** [OSBP discusses update paper on the Council's response to COVID-19.](#)
- **18 August 2020:** [OSBP discusses update paper on the Council's response to COVID-19.](#)
- **September 2020:** Select Committees resume, agreeing work programmes for the rest of the municipal year. On 29 September [OSBP discusses update paper on the Council's response to COVID-19.](#)
- **13 October 2020:** [OSBP discusses update paper on the Council's response to COVID-19.](#)
- **24 November 2020:** [OSBP discusses update paper on the Council's response to COVID-19.](#)

1. Summary

- 1.1. The purpose of this report is to provide an update and assurance for the Overview and Scrutiny Business Panel (OSBP) about the Council's ongoing response to COVID-19.
- 1.2. The COVID-19 update agenda item at OSBP was designed as a temporary mechanism during COVID-19 to replace usual scrutiny arrangements during the pandemic when scrutiny committees were wound down. This agenda item provides a strategic oversight of the management of the response from the Council's Gold lead. This report provides an update on developments since the last report in October 2020 and key metrics used by officers to monitor and manage ongoing response to COVID-19.

2. Recommendations

- 2.1. The Overview & Scrutiny Business Panel is recommended to:
 - Note this update on the Council's response to COVID-19.

3. Policy Context

- 3.1. The content of this report is consistent with all the Council's corporate priorities (as outlined in the Corporate Strategy 2018-22) as the need to protect the health and wellbeing of all our residents (particularly the most vulnerable) at the current time underpins the delivery of every commitment within the strategy. However, the recommendations are particularly relevant under the priority of:
 - *Delivering and defending: health, social care and support* – ensuring everyone receives the health, mental health, social care and support services they need
- 3.2. The Coronavirus Act (2020) sets out the temporary emergency measures that enable public bodies, such as local authorities, the NHS and police to respond to the COVID-19 outbreak. These measures are wide-ranging and involve the establishment of new powers and duties as well as changes to existing powers and duties.

4. Background

- 4.1. On 5 May, OSBP agreed that all formal scrutiny activity be channelled through the Overview and Scrutiny Business Panel, which will receive a standing item at each meeting to provide members and the public with a high-level strategic overview and assurance about the Council's response to COVID-19. Full Overview and Scrutiny Committee and all Select Committees ceased operating and all scrutiny activity was channelled through OSBP and specifically the seven scrutiny chairs.
- 4.2. At the AGM in July, Council agreed that Overview and Scrutiny Committee, six Select Committees (and potentially task and finish groups) all begin again in September, along with the wider council bodies of planning, licencing, audit etc.
- 4.3. In August, in light of the recommencement of all wider scrutiny bodies, the Chief Executive advised OSBP that officers would consider how best to provide timely information to members through the most relevant channel to avoid duplication of efforts and reporting.
- 4.4. At the 19 September meeting of OSBP, it was agreed that this regularly update paper continue and include key metrics and data collected by officers to support the ongoing response to COVID-19.

5. Lewisham Council's response to COVID-19

- 5.1. On 11 March, the Council activated emergency measures to respond to COVID-19. Council Gold and a borough-wide COVID Committee Groups were established, both

working to a shared strategy and objectives as set out in previous reports to OSBP. An incident response team was established to support on the response to COVID-19. In March 2020, the Council, and as part of a pan-London agreed position, identified a set of critical services that were to be the focus of maintaining delivery above all other services throughout the COVID-19 pandemic. The COVID-19 response team have revised the Council's response strategy and objectives as presented to OSBP in October to reflect the challenges faced by the second wave and to align with the London-wide response strategy which was updated for the second wave at the end of September.

- 5.2. On 31 October 2020, following several weeks of increasing case numbers with vast areas of the country under "local lockdown" and renewed restrictions in place for the whole of England and the devolved nations, the Prime Minister announced a second national "lockdown" in England. From 5 November – 2 December, national restrictions were introduced across England to reduce day-to-day contact between people and therefore reduce the spread of infection.
- 5.3. On 23 November, the Government announced a local restriction tier system to come into place from Wednesday 2 December. London was placed into Tier 2 – High Alert, for areas with a higher or rapidly rising level of infections. This means that London is an area with a higher or rapidly rising level of infections, where some additional restrictions need to be in place. [Full details of the Tier 2 restrictions are available on the government website.](#)

Managing critical services

- 5.4. Due to the ongoing local COVID-19 restrictions, Council services continue to be affected. Critical council services are continuing. Schools remain open, adult and children's social care services continue and our waste collection teams still collect bins. [A summary of changes is available on the Council website.](#)
- 5.5. The performance of critical service delivery is closely monitored by the Council's Gold Group through a daily dashboard of data. The data monitoring dashboard indicates if and when a critical service is struggling due to high demand or absence which will prompt action to provide resources to ensure the continued delivery of critical service.

COVID-19 Action Team

- 5.6. As with wave one, all Council services have been prioritised for the purposes of responding to COVID-19 for the second wave. During the first wave, the Council was able to maintain its critical services throughout lockdown. In some cases services were supported with Council staff who volunteered to step out of their substantive role to work in a critical service where demand was high or absence was an issue. The volunteering scheme was one of the key success factors in the Council's response to COVID-19, the scheme has been reviewed and developed to ensure greater resilience for deployed staff.
- 5.7. Staff from non-critical services have been deployed to the new COVID-19 Action Team to support critical services and the Council's response to wave two. The COVID-19 Action Team replaces the Council's volunteer scheme and is staffed by officers from non-critical service areas who have been deployed to support the Council's response.
- 5.8. As at the beginning of December, there are currently around 100 members of staff working as part of the COVID-19 Action Team. Since the last report to OSBP, the COVID-19 Action Team have been working on remobilising the shielding programme for Clinically Extremely Vulnerable residents during lockdown, launching the Council's Local Test and Trace, following up on complex cases and preparing for the roll-out for Community Testing (Targeted Asymptomatic Testing). These three services are covered in more detail below.

Supporting the Clinically Extremely Vulnerable

- 5.9. People classed as clinically extremely vulnerable (i.e. at the greatest risk of severe illness due to COVID-19) were advised to shield at the start of the pandemic – this involved taking additional action to prevent themselves from coming into contact with the virus (e.g. staying at home at all times and avoiding any face-to-face contact)
- 5.10. During the first wave of COVID-19, the Government created a centrally coordinated shielding programme for people who did not have family, friends, neighbours or other nearby networks to assist them. The support offer covered two key areas:
 - Essential groceries – a free, standardised weekly parcel of food and household essentials, and priority delivery slots with supermarkets;
 - Medicines – arrangements to have medicines delivered to people’s homes by local community pharmacies or their dispensing doctor
- 5.11. The shielding programme was paused on 31 July. All clinically extremely vulnerable individuals are currently being advised to adopt strict social distancing rather than full shielding measures.
- 5.12. During the second national lockdown in November, around 30 Council staff from the COVID-19 Action Team made proactive contact with new clinically extremely vulnerable people and those who have requested, or previously received support. All clinically extremely vulnerable residents have been contacted directing them to the local community connections Lewisham offer. Throughout the national lockdown, direct calls were made to clinically extremely vulnerable people in order of priority need – from those who have registered need online then new additions not previously contacted in wave one and then the most vulnerable clinically extremely vulnerable people from the last wave.
- 5.13. The national restrictions were lifted on 2 December 2020 and the temporary service established for the second lockdown will now come to an end. Council staff in the COVID-19 Action Team made 4499 calls to clinically extremely vulnerable residents, with 2858 successful contacts with residents and 2541 individuals who identified support needs were supported. Every person who registered a need via the central government IT system has been contacted and supported.

Testing

- 5.14. The current Government guidance says that if people have symptoms of COVID-19 they should get a test which can be booked over the phone or online. The Government is currently planning to increase the numbers of asymptomatic testing to help pick up more cases and limit the spread of COVID-19.
- 5.15. Currently in Lewisham there are now three live testing sites: one mobile testing site in Catford, one local testing site open every day in Deptford and a third testing site in Lewisham town centre, which opened at the beginning of December. Residents in care homes are being testing on a monthly basis and care home staff are tested weekly. This identifies asymptomatic cases and supports effective isolation to prevent outbreaks in care homes.
- 5.16. The Council has also been allocated 50 tests per day to enable us to invite symptomatic essential workers or members of a priority group to be tested at a specific local testing site. The Council plans to use this allocation to manage local outbreaks and to support the confirmation of positive test results when Community Testing is rolled out locally (see below).
- 5.17. On 9 November, the Government announced that that rapid-turnaround lateral flow tests will be sent by NHS Test and Trace to local public health leaders to expand testing capacity for asymptomatic cases. This is to be referred to as Community

Testing. A pilot initiative was announced on 10 November in which 50 local Directors of Public Health would receive 10,000 lateral flow tests for priority groups. Lewisham is one of the 50 local authorities to receive this first batch of lateral flow tests. The Government also announced that the pilot would be followed up with a weekly allocation of lateral flow tests for upper-tier local authorities, equivalent to 10% of their population. In Lewisham, for example this is around 30,000 tests.

- 5.18. Local authorities will determine how best to use these test. Lewisham's Public Health team have undertaken a pilot project with schools and the Council is consider the use of Lateral Flow Devices in SEND schools, Goldsmiths and care homes. At the time of writing, there has been no further guidance from government on what is required from a local authority perspective to administer these test. It is expected that Community Testing in Lewisham will not be rolled out until mid-December at the earliest.

Contact tracing

- 5.19. Once someone tests positive for COVID-19, their contacts are identified are asked to self-isolate to prevent further spread of infection. The national contact tracing system, NHS Test and Trace, employs contact tracers to make telephone calls to the contact of positive cases, advising them to self-isolate and to get a test if they develop symptoms. When a positive case is identified in a complex setting, such a school, a health setting, care home or prison, Public Health Specialists working in Local Health Protection Teams work closely with local authorities to manage complex situations and outbreaks. In Lewisham, this function is delivered by the London Coronavirus Response Cell working closely with Lewisham's Public Health team,
- 5.20. Around 100 local authorities in the UK are now opting to develop local contact tracing systems to supplement the national scheme. Local test and tracing seeks to contact those people that NHS Test and Trace is unable to reach. In addition to telephone based contact, many Councils are including a door knocking element to reach people who are unable to be contacted on the phone. As well as harnessing local authority knowledge of and relationships with local people and place to increase contact tracing performance, local contact tracing also enables Councils to identify resident support needs and connect people with available statutory and voluntary and community sector support.
- 5.21. While there is no national directive for local authorities to implement local contact tracing, a number of London Councils have started local contact tracing and the majority of boroughs, including Lewisham, are working towards launching a local system over the coming weeks.
- 5.22. Lewisham's Local Test and Trace service was launched in mid-November. 42 staff members are supporting the service and have been trained to effectively place calls to explain why it's so important to self-isolate, answer any questions and encourage residents to identify close contacts. In its second week of operation, the local test and trace team have managed to contact 93.2% of cases. This compares to a London average of 85.7%.

Communications and community champions

- 5.23. A communications and engagement strategy is in place to support the Council's COVID-19 response, in particular supporting NHS Test and Trace in Lewisham. We are ensuring frequent, consistent and targeted messaging to raise awareness of different ways to get a COVID-19 test, motivate Lewisham's residents to protect each other by completing the test and trace process, inform and reassure Lewisham's diverse communities and deliver effective public health messages for hard to reach groups and those in high risk settings.
- 5.24. We have also established a network of COVID-19 Community Champions who help spread truthful information about COVID-19, helping our community avoid myths and

stay safe. The Council sends weekly emails to Community Champions, equipping them with the knowledge and understand to disseminate key information in our communities. The Council's Director of Public Health hosts fortnightly question and answer webinars with Community Champions to support the spread of accurate information. The Council has to date recruited 136 Community Champions and is currently working on a similar model for young people.

6. COVID-19 in Lewisham – position as at 4 December 2020

- 6.1. The rate of cases in Lewisham has remained stable over the past few weeks and remains below London and England levels.
- 6.2. The number of new cases has reduced to just over 300 in Lewisham during the week up to 27 November (most up to date reporting range). The majority of London boroughs continue to see higher levels than this. The 7 day infection and positivity rate in Lewisham remains below the London average. We continue to monitor the situation daily to enable us to respond appropriately.
- 6.3. The testing rate in Lewisham remains stable and below the London average (which is also stable).
- 6.4. Case numbers and infection levels in Lewisham:

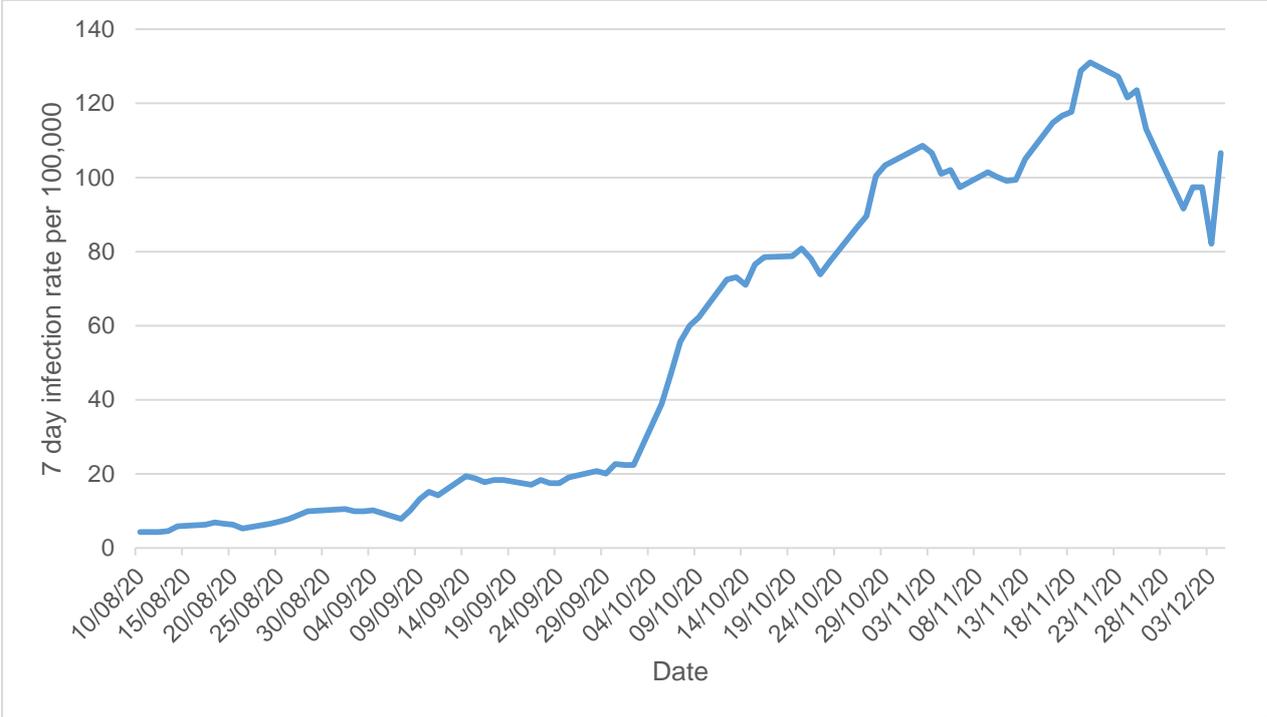
Number of COVID-19 lab confirmed cases in Lewisham			
Last 7 days	Last 14 days	Last 21 days	Total cases
309	645	1,036	4,321

Rate of lab-confirmed cases in the last 7 days (per 100,000 people)		
Lewisham	London	England
101.0	153.9	157.6

- 6.5. As at 4 December, the weekly testing rate per 100,000 population (7 day moving average) is 293.3, compared to 329.1 at a London level. The seven day test positivity levels (per 100 tests) in Lewisham are 5.6% compared to 7.7% across London. The seven day infection rate per 100,000 population is 106.6 in Lewisham compared to 155.8 in London.

6.6. The graph below shows the 7-day rate of infection per 100,000 in Lewisham since August 2020.

7-day infection rate per 100,000 in Lewisham since August 2020



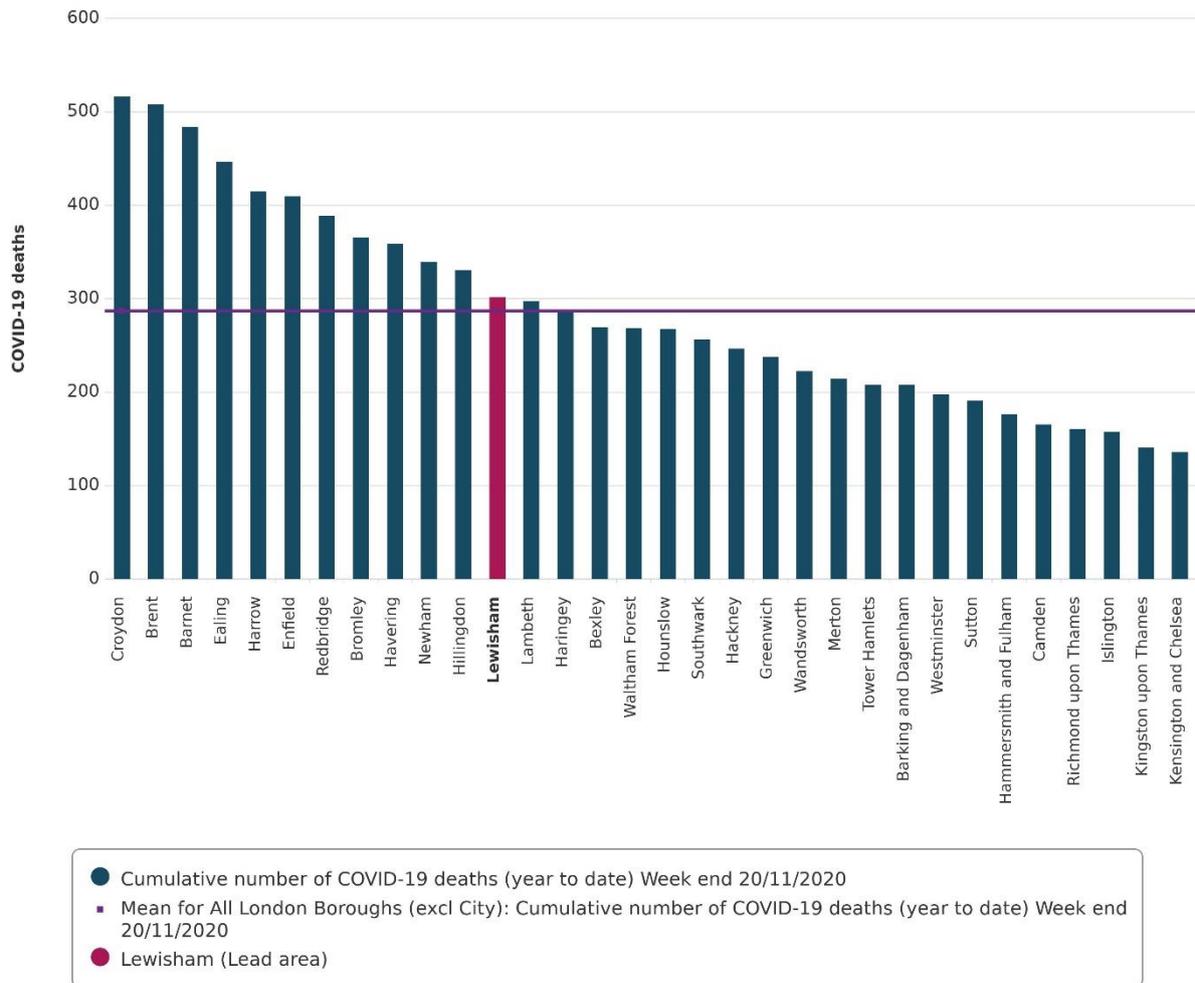
6.7. The R number is the average number of secondary infections produced by a single infected person. An R number of 1 means that on average every person who is infected will infect 1 other person, meaning the total number of infections is stable. If R is 2, on average, each infected person infects 2 more people. If R is 0.5 then on average for each 2 infected people, there will be only 1 new infection. If R is greater than 1 the epidemic is growing, if R is less than 1 the epidemic is shrinking. The higher R is above 1, the more people 1 infected person infects and so the faster the epidemic grows.

6.8. As 4 December, the reproduction (R) number for London is: **1.0 - 1.1**.

Mortality in Lewisham

- 6.9. There are two primary sources of information on COVID-19 mortality in all settings in Lewisham – Office of National Statistics (ONS) and Lewisham Registered Deaths.
- 6.10. ONS data is currently the only official, verified source of COVID-19 deaths registered in the UK that is available down to a local authority level. The data is published fortnightly and the numbers will therefore differ to the local registered deaths data that is available prior to verification by ONS. [This data is publically available from the ONS website.](#)
- 6.11. The Public Health Team now routinely receive details of all deaths registered at Lewisham Registry Office on a weekly basis. This information is considered highly confidential and sensitive. It is also shared before the official data verification process undertaken by ONS and for these reasons it is not for wider publication.
- 6.12. A total of 302 deaths from COVID-19 have been registered in Lewisham and verified by ONS up to 20 November from the beginning of the year.

Cumulative number of COVID-19 deaths (year to date) (Week end 20/11/2020) for All London Boroughs (excl City)

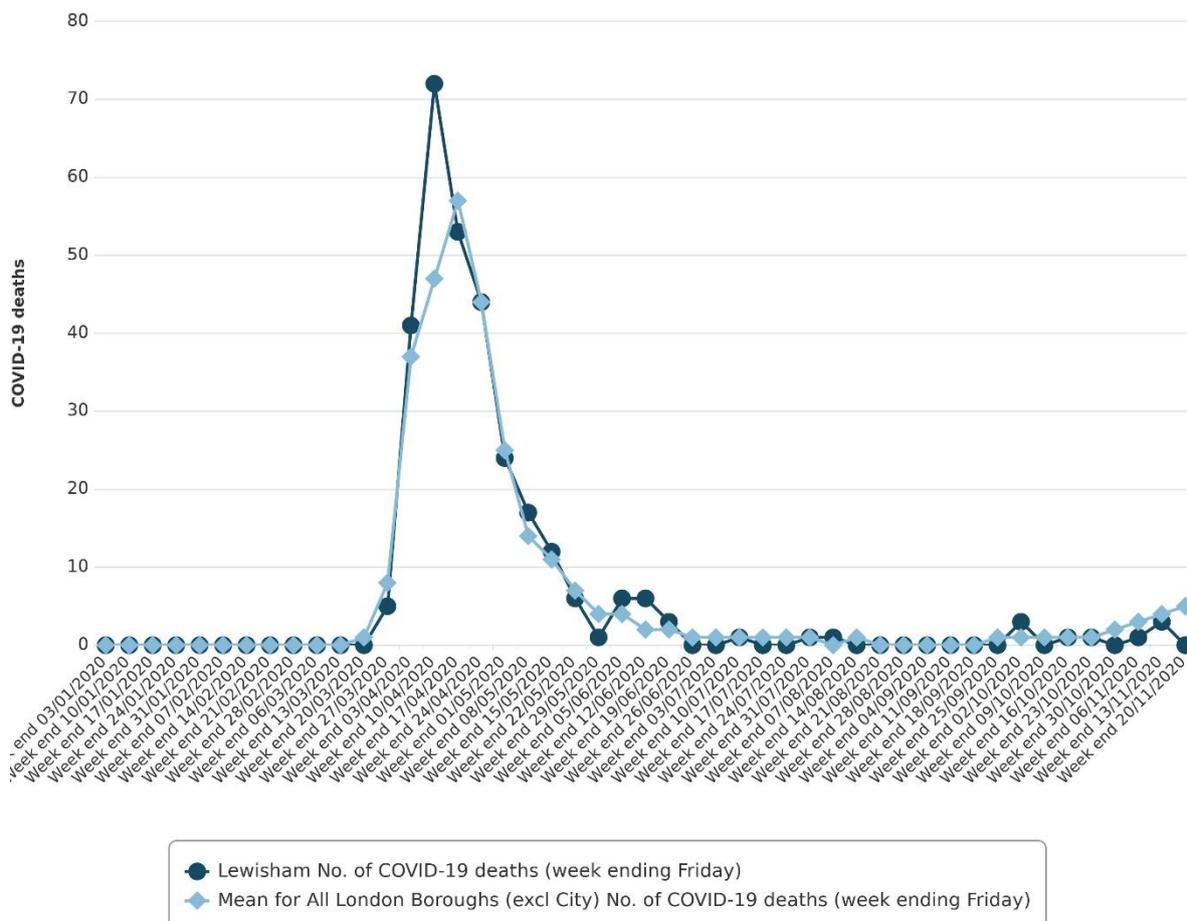


Source:
Office for National Statistics

Powered by LG Inform

- 6.13. Lewisham has the 12th highest cumulative number of deaths from COVID-19 of all London boroughs.
- 6.14. The graph below illustrates the number of deaths from COVID-19 in Lewisham compared to the mean for all London Boroughs from end of February to end of October.

Number of COVID-19 deaths (week ending Friday) (from Week end 03/01/2020 to Week end 20/11/2020) for Lewisham

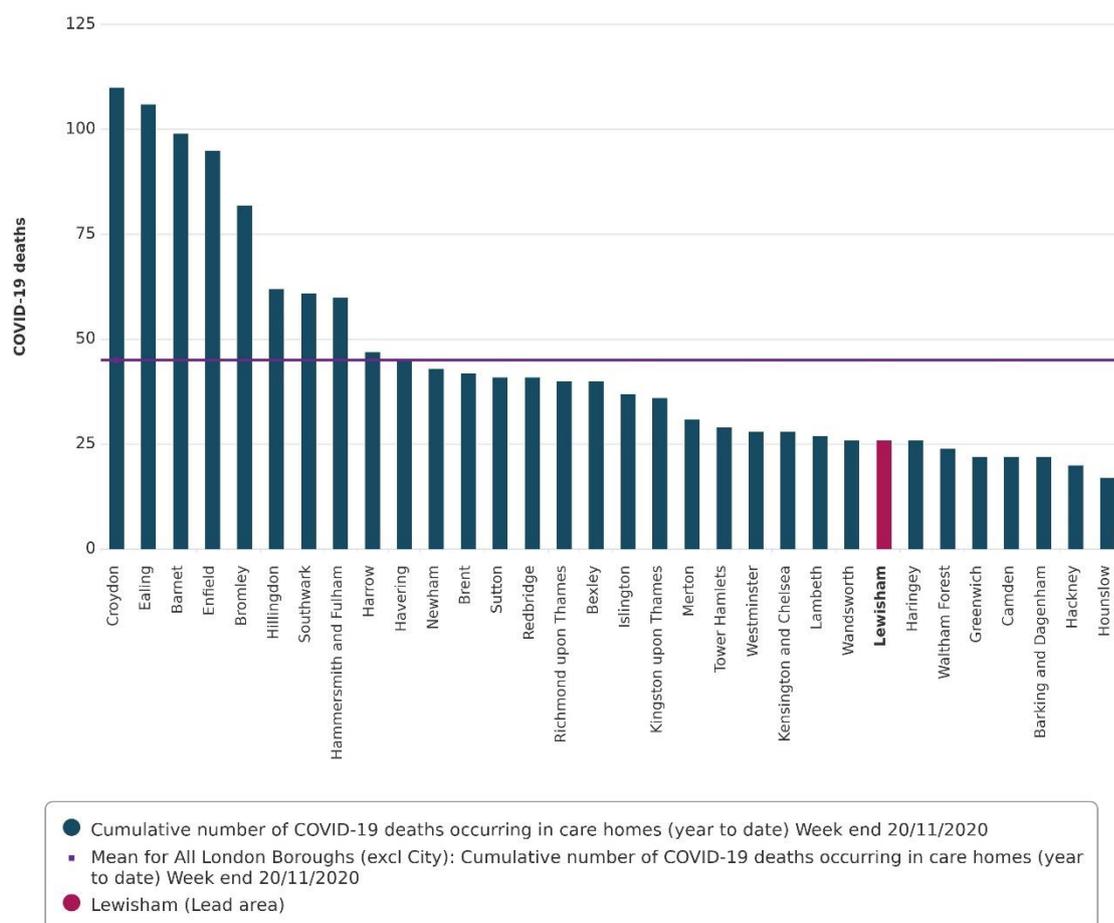


Source:
Office for National Statistics

Powered by LG Inform

- 6.15. Up to 20 November there have been 26 COVID-19 deaths registered as occurring in care homes in Lewisham.
- 6.16. ONS data on COVID-19 deaths in care homes has been standardised by calculating the rate of deaths per 1000 care home beds, to enable a comparison to other London boroughs. The graph below indicates that Lewisham has the 8th lowest rate of deaths in care homes and considerably below the London mean of 45.

Cumulative number of COVID-19 deaths occurring in care homes (year to date) (Week end 20/11/2020) for All London Boroughs (excl City)



Source: Office for National Statistics

Powered by LG Inform

6.17. There have been no deaths from COVID-19 registered in care homes in Lewisham since the week ending 2 October 2020.

7. Financial implications

- 7.1. The Council is facing in-year financial pressures due mainly to the need to ensure that throughout the COVID-19 pandemic the Council continues to protect its residents and maintain front line critical services. This has resulted in an estimated COVID-19 impact of £67m with a funding gap of up to £20m and service overspending of £10m. This however doesn't take into account the potential costs of the second wave, which is difficult to quantify at this stage. Much of the second wave costs will depend on the extent the lockdown measures are in place for, the potential increase demand of our services and the longer term impact the pandemic will have on our economy.
- 7.2. Taking the estimated costs and lost income considerations of the COVID-19 response and additional support from government into account, the Council has sufficient reserves to meet these financial commitments at present. While the impact of the COVID-19 response may reduce the Council's financial resilience to face future shocks, it is the section 151 officer's assessment that the circumstances do not require consideration of a section 114 notice (in consultation with the Head of Paid Service and the Monitoring Officer) at this time.

8. Legal implications

- 8.1. The Coronavirus Act 2020 received Royal Assent on 25 March this year. It gives the

Government emergency powers to combat the COVID 19 pandemic. The provisions of the Act are time-limited for two years, though this period may be shortened by ministerial direction. In addition the Act is subject to Parliamentary review every 6 months.

- 8.2. The Act enables the Government to restrict or prohibit public gatherings, control or suspend public transport, order businesses such as shops and restaurants to close, temporarily detain people suspected of COVID-19 infection, suspend the operation of ports and airports, enrol medical students and retired healthcare workers in the health services, relax regulations to ease the burden on healthcare services, and assume control of death management in particular local areas.
- 8.3. Many of its provisions are specific to local government. For example the Act temporarily suspends local authorities' legal duty to meet the care needs of all people who are eligible under the Care Act 2014. Instead, councils will have a duty to provide care only if necessary to avoid breaching a person's rights under the Convention of Human Rights (ECHR). However as set out in the report, the Council has not sought to rely on any of the easements to the Care Act allowed in the Coronavirus Act.
- 8.4. The Act also makes provisions for elections and annual general meetings to be deferred and for council meetings to be held remotely.
- 8.5. A number of directions have been made to legislative provisions using the Coronavirus provisions. For example, the Secretary of State issued a direction on 31 March 2020 to Ofqual about the calculation of students' GCSE, AS and A level results and on 9 April in respect of technical qualifications though many of the government's intentions for local government have been expressed through non statutory guidance. Whilst having no statutory force, the Council would be well advised to have regard to this guidance, and only departing from it with good reason, particularly bearing in mind that the Secretary of State retains the power to issue directions if necessary.
- 8.6. Under Section 17 Crime and disorder Act 1998 the Council has a duty in the exercise of its functions to consider the impact of all their functions and decisions on crime and disorder in their local area.
- 8.7. Section 12 of the Health and Social Care Act inserted a new section 2B into the NHS Act 2006 to give a local authority a new duty to take such steps as it considers appropriate to improve the health of the people in its area. The steps in this report are consistent with that duty.
- 8.8. Under S3 Local Government Act, 1999 the Council must make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. This duty remains even in these exceptional circumstances.

9. Equalities implications

- 9.1. There is emerging evidence that suggests a disproportionate impact of COVID-19 on groups with protected characteristics. National research shows there are significant health inequalities affecting Black African and Caribbean communities, which are perpetuated by inequalities in the wider determinants of health such as housing, employment and education. These have been exacerbated by COVID-19 and may underpin some of the excess deaths in these populations.
- 9.2. Lewisham Council and Birmingham City Council are partnering to conduct a review gather insights on health inequalities within Black African and Caribbean communities in Birmingham and Lewisham asking 'how do we break the cycle of inequality?'. The Council has also submitted evidence to the Women and Equalities Committee about the different and disproportionate impact that the Coronavirus – and measures to tackle it – is having on people with the protected characteristics under the Equality Act.
- 9.3. The Council is supplementing this work with an extensive impact assessment of

COVID-19 on the borough, with a focus on those with protected characteristics.

- 9.4. The Equality Act 2010 (the Act) introduced a public sector equality duty (the equality duty or the duty). It covers the following protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 9.5. In summary, the Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - advance equality of opportunity between people who share a protected characteristic and those who do not
 - foster good relations between people who share a protected characteristic and those who do not
- 9.6. It is not an absolute requirement to eliminate unlawful discrimination, harassment, victimisation or other prohibited conduct, or to promote equality of opportunity or foster good relations between persons who share a protected characteristic and those who do not. It is a duty to have due regard to the need to achieve the goals listed in the paragraph above.
- 9.7. The weight to be attached to the duty will be dependent on the nature of the decision and the circumstances in which it is made. This is a matter for members, bearing in mind the issues of relevance and proportionality. They must understand the impact or likely impact of the decision on those with protected characteristics who are potentially affected by the decision. The extent of the duty will necessarily vary from case to case and due regard is such regard as is appropriate in all the circumstances.
- 9.8. The Equality and Human Rights Commission has issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled “Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice”. The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at:
- <https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-codes-practice>
 - <https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-technical-guidance>
- 9.9. The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:
- The essential guide to the public sector equality duty
 - Meeting the equality duty in policy and decision-making
 - Engagement and the equality duty: A guide for public authorities
 - Objectives and the equality duty. A guide for public authorities
 - Equality Information and the Equality Duty: A Guide for Public Authorities
- 9.10. The essential guide provides an overview of the equality duty requirements
- The essential guide to the public sector equality duty

- Meeting the equality duty in policy and decision-making
 - Engagement and the equality duty
 - Equality objectives and the equality duty
 - Equality information and the equality duty
- 9.11. The essential guide provides an overview of the equality duty requirement including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at:
- <https://www.equalityhumanrights.com/en/advice-and-guidance/public-sector-equality-duty-guidance>

10. Climate change and environmental implications

- 10.1. There are no direct climate change and environmental implications arising from this report.

11. Crime and disorder implications

- 11.1. There are no direct crime and disorder implications arising from this report.

12. Health and wellbeing implications

- 12.1. There are no direct health and wellbeing implications arising from this report, however it should be acknowledged that COVID-19 presents a serious threat to the health and wellbeing of Lewisham's residents, as it does across the world. The Council's response and recovery objectives are rooted in promoting good public health and safety for Lewisham's residents.

13. Background papers

- 13.1. [Overview and Scrutiny Business Panel 5 May 2020 - Scrutiny of the Council's COVID-19 Response](#)
- 13.2. [Overview and Scrutiny Business Panel 26 May 2020 - Scrutiny of the Council's COVID-19 response.](#)
- 13.3. [Overview and Scrutiny Business Panel 23 June 2020 – Scrutiny of the Council's COVID-19 response.](#)
- 13.4. [Overview and Scrutiny Business Panel 21 July 2020 – Scrutiny of the Council's COVID-19 response.](#)
- 13.5. [Overview and Scrutiny Business Panel 18 August 2020 – Scrutiny of the Council's COVID-19 response.](#)
- 13.6. [Overview and Scrutiny Business Panel September 2020 – Scrutiny of the Council's COVID-19 response.](#)
- 13.7. [Overview and Scrutiny Business Panel October 2020 – Scrutiny of the Council's COVID-19 response.](#)

14. Glossary

Term	Definition
Council Gold	A gold/silver/bronze command structure is a hierarchy used by the emergency services and other public sector organisations (including local authorities) to manage the response to major incidents. Gold command is responsible for formulating a strategy for dealing with the incident and has overall control of resources.
COVID-19	Coronavirus disease (COVID-19) is an infectious disease caused by a newly discovered coronavirus. The three main symptoms of COVID-19 are a high temperature and a new, persistent cough, and loss or change in sense of smell or taste.
Overview and Scrutiny Business Panel	<p>Lewisham has two Business Panels (sub-committees of the Overview and Scrutiny Committee).</p> <p>Overview & Scrutiny Business Panel is made up of the chair and vice-chair of the Overview and Scrutiny Committee, the chair of each of the Select Committees, and two other non-Executive councillors.</p> <p>The main functions of Business Panel are reviewing key decisions once they have been taken (potentially “calling in” key decisions that have been made but not yet implemented); coordinating and approving the overall scrutiny work programme; and allocating scrutiny work in the event that it crosses the remit of more than one scrutiny body.</p> <p>Three parent governors and two diocesan representatives sit on the Education Business Panel, alongside the councillors that make up the regular Business Panel. The Education Business Panel reviews.</p>
Shielding	Those who are at the greatest risk of severe illness and have been advised to shield by the NHS.

15. Report author and contact

- 15.1. If there are any queries about this report, please contact Charlotte Parish, Principal Officer – Policy, Service Design and Analysis, by phone (020 8314 6101) or by email charlotte.parish@lewisham.gov.uk.



Overview and Scrutiny Business Panel

Key Decision Plan

Date: 15 December 2020

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive / Head of Business and Committee

Outline and recommendations

Members are asked to receive a draft copy of the statutory Key Decision Plan and an explanatory appendix

1. Recommendation

It is recommended that the Business Panel receives and comments on the draft Key Decision Plan

FORWARD PLAN OF KEY DECISIONS

Forward Plan December 2020 - March 2021

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty 0208 3149327, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
April 2020	Approval of the Local Development Scheme (Update)	09/12/20 Mayor and Cabinet	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
September 2020	SELCHP extension report	09/12/20 Mayor and Cabinet	Wendy Nicholas, Strategic Waste and Environment Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
October 2020	Somerville Redevelopment	09/12/20 Mayor and Cabinet	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
October 2020	Consultation on permanent changes to the Statement of Community Involvement	09/12/20 Mayor and Cabinet	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
November 2020	Early Help and Prevention Strategy and Commissioning intentions	09/12/20 Mayor and Cabinet	Catherine Bunten, Commissioning Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
December 2020	2020/21 Budget Cuts Proposal	09/12/20	David Austin, Acting		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Mayor and Cabinet	Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
December 2020	Corporate Estates Maintenance Programme - Employer's Agent Procurement	15/12/20 Executive Director for Housing, Regeneration & Environment	Akweley Badger, Project Support Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
December 2020	Making of Instrument of Governments	15/12/20 Executive Director for Children and Young People	Suhaib Saeed, Strategic Lead Governors' Services and School Leadership and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2020	PLACE Ladywell Options Appraisal parts 1 & 2	13/01/21 Mayor and Cabinet	Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning		
June 2020	Extension of Resurfacing and Footways Contract	13/01/21 Mayor and Cabinet	Louise McBride, Head of Highways & Transport and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
November 2020	Leisure Management Arrangements	13/01/21 Mayor and Cabinet	James Lee, Director of Communities,		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Partnerships and Leisure and Councillor Andre Bourne, Cabinet member for Culture, Jobs and Skills (job share)		
September 2020	Catford Regeneration Partnership Ltd Business Plan 2020-21	13/01/21 Mayor and Cabinet	Kplom Lotsu, SGM Capital Programmes and Councillor Paul Bell, Cabinet Member for Housing & Planning		
October 2020	Schools Minor Works Programme 2020	13/01/21 Mayor and Cabinet	Kplom Lotsu, SGM Capital Programmes and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
September 2020	Building for Lewisham Package A s105 & demolition budget approval	13/01/21 Mayor and Cabinet	Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning		
November 2019	Approval to appoint operator for concessions contract at the lake, Beckenham Place Park	13/01/21 Mayor and Cabinet	Gavin Plaskitt, Programme Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
December 2020	Broadway Theatre works update	13/01/21 Mayor and Cabinet	Claudia Lynch, Project Officer Capital Programme Delivery and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Andre Bourne, Cabinet member for Culture, Jobs and Skills (job share)		
December 2020	CCTV IP Modernisation plan	13/01/21 Mayor and Cabinet	Daniel Fish-Halvorsen, Public Space CCTV Manager and Councillor Brenda Dacres, Cabinet Member for Safer Communities		
December 2020	Council Tax Base, the NNDR Tax Base & Discounts for Second Homes and Empty Homes.	20/01/21 Council	Katharine Nidd, Strategic Procurement and Commercial Services Manager and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
June 2020	Climate emergency action plan update	03/02/21 Mayor and Cabinet	Martin O'Brien, Climate Resilience Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
December 2020	Contract Award works to Council buildings and schools funded by Public Sector Decarbonisation Scheme	03/02/21 Mayor and Cabinet	Martin O'Brien, Climate Resilience Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
December 2020	2020/21 Budget Cuts Proposals	03/02/21 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
December 2020	2020/21 Budget	03/02/21 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
December 2019	Additions of new buildings to Local List St Lukes Church	10/02/21 Mayor and Cabinet	Joanna Ecclestone, Senior Conservation Officer and Councillor Paul Bell, Cabinet Member for Housing & Planning		
October 2020	A21 Development Strategy	10/02/21 Mayor and Cabinet	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
November 2020	Small Sites SPD	10/02/21 Mayor and Cabinet	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
November 2020	Determined Admissions Arrangements 2022-23	10/02/21 Mayor and Cabinet	Linda Fuller, Team leadert Admissions & Appeals and Councillor Chris Barnham, Cabinet Member for Children's Services and School		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Performance		
November 2020	State of the Highways Infrastructure - Asset management Strategy	10/02/21 Mayor and Cabinet	Louise McBride, Head of Highways & Transport and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport		
December 2020	Modern Slavery Statement 2021	10/02/21 Mayor and Cabinet	Teresa Hitchins, Procurement and Commercial Services Manager and Councillor Brenda Dacres, Cabinet Member for Safer Communities		
December 2020	2020/21 Budget Update	10/02/21 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
December 2020	2020/21 Budget	24/02/21 Council	Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
June 2020	Conversion of 77 Amersham Road and 114-116 Manor Avenue to temporary housing	10/03/21 Mayor and Cabinet	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
November 2020	Excalibur Estate - Phase 3 Development	10/03/21 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
June 2020	Options appraisal of the security contract	10/03/21 Mayor and Cabinet	Chris Damri, SGM Asset Strategy and Technical Support and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
August 2020	Occupational Health Employee Assistance Programme contract	10/03/21 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
December 2020	Approval of a new Housing Allocations Scheme'	26/05/21 Mayor and Cabinet	Michael Moncrieff, Housing Policy & Partnerships Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning		
October 2019	Mayow Road Supported Living Service Parts 1 & 2	14/07/21 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials

EXPLANATORY NOTES KEY DECISION PLAN

Name of Report	Contact Officer and Cabinet Member	Description of Item
Approval of the Local Development Scheme (update)	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	The Local Development Scheme (LDS) is a document that sets out the timetable for the preparation and review of the Council's planning policy documents. This report sets out the details of the new LDS, including the documents that will form the new Local Plan and the timetable for their production.
SELCHP extension report	Wendy Nicholas, Strategic Waste and Environment Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport	The Council has a long term contract with South East London Combine Heat and Power (SELCHP) for the provision of waste treatment services. The contract was entered into in 30 May 1991 and will expire on 1 January 2024. The report considers options for delivery of waste treatment services after the end of the current contract. There will be 3 options. Each option has different implications which will be detailed in the report, Since this is a joint contract involving both Lewisham and the Greenwich it is intended that both Councils will implement the recommended option.
Somerville Redevelopment	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	The demolition of the existing sheltered block, houses and garages at Wellington Close; redevelopment of the site to provide 23 London Affordable Rental homes (15 x 2 bed and 8 x 3 bed).
Consultation on permanent changes to the Statement of Community Involvement	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	To consider the results of a 6 week non-statutory consultation approved by Mayor & Cabinet on September 16 2020.
Early Help and Prevention Strategy and Commissioning intentions	Catherine Bunten, Commissioning Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance	This report presents the Early Help and Prevention Strategy for Mayor and Cabinet approval. It sets out the direction of travel across seven key work streams to deliver a step change in our early help and prevention approach and offer for children and families in Lewisham. The report includes recommendations for Mayor and cabinet approval on commissioning intentions in 21/22, specifically for youth services and children and family centres.

2020/21 Budget Cuts Proposal	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	The purpose of this report is to present Members with officers draft proposals for budget cuts identified to date. These cuts are needed to address a persistent service overspending pressure of £10m and the budget gap identified in the medium term finance strategy of at least £40m over the next three years. The majority, £10m overspend and £24m of cuts, are needed for the 2021/22 Budget.
Corporate Estates Maintenance Programme - Employer's Agent Procurement	Akweley Badger, Project Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	The purpose of this report is to seek approval from the Executive Director for Housing, Regeneration and Public Realm to proceed with the procurement of an Employer's Agent for the Corporate Estates Maintenance Programme. The estimated value of the contract is £350,000, with a contract timescale of 2 years with a 1 year extension. Subject to approval from the Executive Director for Housing, Regeneration and Public Realm these services will be procured through an open tendering exercise.
Making of Instrument of Governments	Suhaib Saeed, Strategic Lead Governors' Services and School Leadership and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance	The governing bodies of Edmund Waller Primary School and John Ball Primary School have resolved to amend their Instrument of Government and have asked the Local Authority to make a variation to their Instrument of Government.
PLACE Ladywell Options Appraisal parts 1 & 2	Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning	Presentation of the moving PLACE options appraisal.
Extension of Resurfacing and Footways Contract	Louise McBride, Head of Highways & Transport and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport	The highways major resurfacing and footways contracts are tendered separately to the main highways term contract as these are currently capital funded. Both these contracts expire on the 31st March 2021 but allow for a year's extension to each of these contracts. This report is for the Council to approve the extensions where proposed by Officers.
Leisure Management Arrangements	James Lee, Director of Communities, Partnerships and Leisure and Councillor Andre Bourne, Cabinet member for Culture, Jobs and Skills (job share)	This report updates Mayor and Cabinet on the performance of the new Leisure Management contract and the plans to reopen facilities.

Catford Regeneration Partnership Ltd Business Plan 2020-21	Kplom Lotsu, SGM Capital Programmes and Councillor Paul Bell, Cabinet Member for Housing & Planning	Annual consideration of the company's Business Plan.
Schools Minor Works Programme 2020	Kplom Lotsu, SGM Capital Programmes and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance	Approval of a programme of building works; delegated authority to enter into a works contract; approval to procure a SMWP service contract and approval to extend the existing SMWP service contract for additional year.
Building for Lewisham Package A s105 & demolition budget approval	Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning	Awaiting summary
Approval to appoint operator for concessions contract at the lake, Beckenham Place Park	Gavin Plaskitt, Programme Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport	This report seeks the approval of Mayor & Cabinet to award a new five year concession contract for the operation of swimming and boating activities at Beckenham Place Park lake.
Broadway Theatre works update	Claudia Lynch, Project Officer Capital Programme Delivery and Councillor Andre Bourne, Cabinet member for Culture, Jobs and Skills (job share)	The Broadway Theatre Works Update Report, is to provide an update on the progress of the refurbishment of the Theatre including the revised budget and scope.
CCTV IP Modernisation plan	Daniel Fish-Halvorsen, Public Space CCTV Manager and Councillor Brenda Dacres, Cabinet Member for Safer Communities	This tender exercise is currently live on the London Tenders Portal in order to find a contractor to design, supply, install and commission equipment to upgrade the Council's CCTV cameras, transmission and control room equipment. The contractor will replace the existing central control room equipment, network and digital recording system as well as public space analogue cameras and wireless transmission equipment.
Council Tax Base, the NNDR Tax Base & Discounts for	Katharine Nidd, Strategic Procurement and	To ask Council to set the Council Tax Base, note the 2021/22 NNDR estimated income, delegate final approval of the NNDR1 form to the Executive Director for

Second Homes and Empty Homes.	Commercial Services Manager and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	Corporate Resources and approve the policy relating to discounts for second / empty homes and the continuation of the discretionary Council Tax discount for care leavers for 2021/22
Climate emergency action plan update	Martin O'Brien, Climate Resilience Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport	The Climate Emergency Action Plan agreed on the 11 March 2020 (item 282) included proposals for Mayor and Cabinet to undertake an annual review of progress.
Contract Award works to Council buildings and schools funded by Public Sector Decarbonisation Scheme	Martin O'Brien, Climate Resilience Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport	Awaiting summary
2020/21 Budget	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	The purpose of this report is to set out the overall financial position of the Council in relation to 2020/21 and to set the Budget for 2021/22. This report allows the Council Tax to be agreed and housing rents to be set for 2021/22. It sets the Capital Programme for the next three years and the Council's Treasury Strategy for 2021/22.
Additions of new buildings to Local List St Lukes Church	Joanna Ecclestone, Senior Conservation Officer and Councillor Paul Bell, Cabinet Member for Housing & Planning	Awaiting summary
A21 Development Strategy	David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	The A21 Development Strategy will comprise two documents: The A21 Development Framework which will set a vision, objectives and a development strategy for the A21 corridor in the short, medium and long term; and the A21 Design Guidance Supplementary Planning Document which will provide design guidance for development and the public realm. The project will provide planning guidance for developers to help them deliver much needed affordable and private housing in Lewisham. It will also outline how to preserve and enhance local character and the setting of historic buildings located along the A21 and deliver high-quality environmental, public realm and movement improvements. The A21 Development Strategy study area includes the whole to the A21 that lies in Lewisham - running south from Lewisham Town centre through Ladywell, Rushey Green, Catford,

		Culverly Green, Bellingham, Southend and Downham, down to the borough boundary with Bromley.
Small Sites SPD	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	The Small Sites Supplementary Planning Document (SPD) will become part of a suite of planning guidance documents which underpin, elaborate and explain the policies within Lewisham's Development Plan. The document is intended to support an increase in the delivery of new homes in the borough as part of the GLA's Homebuilding Capacity Fund.
Determined Admissions Arrangements 2022-23	Linda Fuller, Team leader Admissions & Appeals and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance	This report seeks approval for the local authority's admissions arrangements for the academic year 2022/23. The arrangements include: The admissions policy for mainstream community schools; The pan London admissions schemes for the planned reception and secondary transfer rounds; the locally coordinated in year admissions scheme; and the Published Admissions Number (PAN) for all community mainstream schools.
State of the Highways Infrastructure - Asset management Strategy	Louise McBride, Head of Highways & Transport and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport	This report includes an update of the Councils highways asset management with the update of the "state of the highways infrastructure". It reports on the delivery of the Policy and Objectives set out in this strategy
Modern Slavery Statement 2021	Teresa Hitchens, Procurement and Commercial Services Manager and Councillor Brenda Dacres, Cabinet Member for Safer Communities	The Modern Slavery Statement 2021 sets out Lewisham Council's commitment to the opposition of modern day slavery and human trafficking and sets out the role it plays as a public sector organisation, together with its partners, to drive the identification, recognition, raising of awareness and disruption of this abhorrent crime.
2020/21 Budget Update	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	This report provides the Mayor with updates to the 2021/22 Budget Report, presented to Mayor and Cabinet on the 3 February 2021. The purpose of this report is to finalise the 2021/22 budget for consideration by the Council on 24 February 2021.
2020/21 Budget	Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	The purpose of this report is to set out the overall financial position of the Council in relation to 2020/21 and to set the Budget for 2021/22. This report allows the Council Tax to be agreed and housing rents to be set for 2021/22. It sets the Capital Programme for the next three years and the Council's Treasury Strategy for 2021/22. The report also provides summary information on the revenue budget cut proposals that were presented at Mayor & Cabinet on the 9 December 2020 and the 3

		February 2021 for implementation in 2021/22. The approval and successful delivery of these cuts is required in order to help balance the budget for 2021/22 and prepare to address the budget requirement for 2022/23.
Conversion of 77 Amersham Road and 114-116 Manor Avenue to temporary housing	James Masini, Regeneration and New Supply Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	This report relates to potential opportunities in various locations across the borough for converting properties for use as temporary housing for homeless households. The report sets out the properties, the early design work and the viability based on those designs. The report will request a budget to complete design work, submit planning applications (where applicable) and a budget to complete the work.
Excalibur Estate - Phase 3 Development	James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	This report will set out the options considered for making Phase 3 of the Excalibur Estate Regeneration scheme viable and recommending an option for M&C to agree so that work can commence on the new homes.
Options appraisal of the security contract	Chris Damri, SGM Asset Strategy and Technical Support and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	Mayor & Cabinet approved an extension of the current security contract with CIS until Dec 2020 at Oct 2019 M&C, subject to an options appraisal to determine whether to insource or re-tender the contract. The Mayor & Cabinet paper will detail that options appraisal and make a recommendation.
Occupational Health Employee Assistance Programme contract	Sherene Russell-Alexander, Head of HR and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources	An extension of the Occupational Health/Employee Assistance Programme contract was approved for a period of one year due to COVID19. The existing contract expires in 2021. Approval is sought to tender for a new OH/EAP contract provider.
Approval of a new Housing Allocations Scheme'	Michael Moncrieff, Housing Policy & Partnerships Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning	The Allocations Policy outlines the priorities by which social housing is allocated, and procedures to be followed in assessing housing need. This paper will ask Mayor and Cabinet to agree a public consultation on proposed changes to the Housing Allocations Policy.



Overview and Scrutiny Business Panel

Decisions made by Mayor and Cabinet

Date: 15 December 2020

Key decision: Yes

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive / Senior Committee Manager

Outline and recommendations

Members are asked to consider decisions taken at a meeting of the Mayor and Cabinet held on 9 December 2020 in open session

1. Recommendation

To consider decisions taken by the Mayor on 9 December 2020, which will come in to force on 16 December 2020 unless called in by the Overview & Scrutiny Business Panel on 15 December 2020.

2. Background

2.1 The Mayor and Cabinet considered the following decisions on 9 December 2020:

- i. Budget Cuts Proposal 2020/21
- ii. Local Development Scheme Update
- iii. Consultation on Changes to the Statement of Community Involvement (non-COVID changes)
- iv. Extension of Refuse Recycling Agreement with South East London Combined Heat & Power Ltd (SELCHP)
- v. Somerville Estate Redevelopment.

2.2 The notice of the decisions in respect of this report is attached below.

2.3 Under the provisions of Standing Orders Part IV E 14, Members may call in an executive decision within 7 days. If this report is not called in, the decisions will come into force on 16 December 2020.



NOTICE OF DECISIONS MADE BY THE MAYOR & CABINET

The Mayor and Cabinet made the following decisions on December 9 2020.

The recommendations were agreed unanimously by all voting members in attendance.

Decisions 2 to 5 will become effective on 16 December 2020 unless called in by the Overview & Scrutiny Business Panel on 15 December 2020.

Decisions 1 and 6 are not a key decisions and are immediately implementable.

1. Budget Cuts Proposal 2020/21

Having considered an officer report, and a presentation by the Cabinet Member for Finance and Resources, Councillor Amanda De Ryk, and Chair of Public Accounts Select Committee, Councillor Patrick Codd, the Mayor and Cabinet agreed that:

Progress with identifying budget cuts, the £18.9m shortfall against the target for 2021/22 be noted, and that these will be brought back in February 2021, and the Mayor & Cabinet:

- Reviewed the cuts proposals presented in Section 7 and Appendices 2 to 7, totalling £15.051m.
- Considered the comments of the Public Accounts Select Committee of the 3 December 2020, which incorporates the views of the respective select committees.
- Authorised officers to carry out consultations where staff consultation is necessary and delegate the decision to the relevant Executive Director for the service concerned for the following proposals: C-1 and F-11.
- Authorised officers to carry out consultations where public consultation is necessary ask officers to report back to the Mayor and Cabinet with the outcome, for a decision to be made for the following proposals: A-2, B-6, B-10, C-2, D-1, D-7, F-9, F-15, F-16, F-17, and F-18.

- Agreed that where no consultation is required, the following proposals be agreed: A-1, A-3, A-4, A-5, A-6, A-7, A-8, B-2, B-4, B-5, B-7, B-8, B-9, C-3, C-5, C-7, C-8, D-2, D-3, D-4, D-5, D-6, D-8, E-1, E-2, E-3, E-4, E-5, E-6, E-7, E-8, E-9, E-10, F-1, F-2, F-3, F-4, F-5, F-6, F-10 and F-12. Request officers to complete further work to clarify the proposals F-7 and F-8 and that officers then re-submit the proposals at the earliest opportunity for a decision.
- Deferred the decision on cuts references F-7 and F-8 and ask that further work is undertaken on these and that they are re-considered as part of the additional round 2 cuts for Adult Social Care expected to come forward in January.

2. Local Development Scheme Update

Having considered an officer report, and a presentation by the Cabinet Member for Housing & Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that the LDS (December 2020) be approved for formal adoption and publication, taking effect 21st December 2020.

3. Consultation on Changes to the Statement of Community Involvement (non-COVID changes)

Having considered an officer report, and a presentation by the Cabinet Member for Housing & Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that the Addendum to the SCI which will permanently supersede sections 2, 3, 4, 5 and 7 and appendices 1, 2 and 3 of the current SCI (2006), be adopted.

4. Extension of Refuse Recycling Agreement with South East London Combined Heat & Power Ltd (SELCHP)

Having considered both an open and a confidential officer report, and a presentation by the Cabinet Member for Environment & Transport, Councillor Sophie McGeevor, the Mayor and Cabinet agreed that:

- (1) the Refuse Recycling Agreement with South East London Combined Heat & Power Ltd (SELCHP) be extended for 5 years from 2nd January 2024, the detailed terms to be set out in a Deed of Variation to the Refuse Recycling Agreement and associated agreements and documents.
- (2) authority be delegated to the Director for the Public Realm to take the decision about the final terms of the Deed of Variation to the Refuse Recycling Agreement and associated agreements and documents, in consultation with the Director of Law, Governance and Human Resources and the Director of Corporate Resources

5. Somerville Estate Redevelopment

Having considered both an open and a confidential officer report, and a presentation by the Cabinet Member for Housing & Planning, Councillor Paul Bell, the Mayor and Cabinet agreed that

- (1) the allocation of stated funding from the Housing Revenue Account for Lewisham Homes to appoint a contractor to deliver construction works for 23 new homes at Wellington Close, Somerville Estate be approved;
- (2) authority be delegated to the Executive Director for Housing, Regeneration and Public Realm to approve final accounts and cost variations following practical completion and the defects liability period.

6. Referrals from Scrutiny

Having considered that an officer report was circulated ahead of the meeting and shared with select committee chairs in response to each point made by the Council's select committees, the Mayor & Cabinet agreed that:

- a response be approved and reported to the Overview and Scrutiny Committee;
- a response to the other referral from OSC (outstanding questions to the previous Q&A session with the Mayor) be prepared by the relevant Executive Director.

Kim Wright
Chief Executive,
Lewisham Town Hall,
Catford SE6 4RU
December 10 2020



Overview and Scrutiny Business Panel

Scrutiny Update

Date: 15 December 2020

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Assistant Chief Executive (Overview and Scrutiny Manager)

Outline and recommendations

The purpose of this item is for Members to receive an oral update from Select Committee Chairs on any scrutiny activity related to their Committee that they wish to bring to the Panel's attention. The Overview and Scrutiny Manager may also provide an update if the Select Committees have met since the last Business Panel meeting.

1. Summary

- 1.1. The intention of this item is to provide Members with an update on current scrutiny activity.

2. Recommendation

- 2.1. Members are asked to discuss and note any information provided.

3. Scrutiny Update

- 3.1. All Select Committees considered the first round of budget cuts at their last meeting and made referrals to the Public Accounts Select Committee, which met on 3 December 2020. That Committee also made a series of comments on the proposals and provided an overall referral, containing the comments of all six Select Committees, to Mayor and Cabinet on 9 December 2020.
- 3.2. Further proposals will need to be brought forward in January to address the remaining budget gap for the 2021/22 Budget in February.
- 3.3. The Select Committee work programmes are attached at Appendix A.
- 3.4. The agendas for the January Select Committee meetings may also be amended once Members and officers have discussed the implications of the ongoing pandemic response in terms of the capacity of the organisation to attend and support the current volume of formal meetings.
- 3.5. Select Committee Chairs will be invited to provide an oral update on any scrutiny

activity related to their committee that they wish to bring to the Panel's attention.

4. Financial implications

- 4.1. Scrutiny work is managed within existing budgets. Formal recommendations to the Mayor arising out of any specific work items within select committee work programmes are evaluated in the usual way through the process of formal reports. There are no direct financial implications arising from this report.

5. Legal implications

- 5.1. There are no direct legal implications arising from this report.

6. Equalities implications

- 6.1. The delivery of the Council's equalities objectives is to be achieved through the delivery of all of the Council's strategies, plans and procedures. As such, all select committees and other scrutiny bodies, when planning their work and scrutinising items, bear in mind the delivery of the Council's equality objectives.
- 6.2. Scrutiny tries to make sure that its work reflects the diversity of Lewisham's communities and that the views of residents are fairly represented in scrutiny processes. Any recommendations arising from scrutiny work support the Council's corporate strategy and reflect the needs of local residents.

7. Climate change and environmental implications

- 7.1. There are no direct climate change or environmental implications arising from this report.

8. Crime and disorder implications

- 8.1. There are no direct crime and disorder implications arising from this report.

9. Health and wellbeing implications

- 9.1. There are no direct health and wellbeing implications arising from this report.

10. Glossary

Term	Definition
Overview & Scrutiny	Overview and scrutiny is the way in which Mayor and Cabinet (the 'Executive'), officers and external organisations are held to account for the decisions that they make. It is led by councillors who are not members of the Executive. They also influence policy development and investigate issues of local concern, making recommendations for improvement.
Overview and Scrutiny Committee	A committee made up of all non-executive councillors which carries out scrutiny focussing on strategic and cross cutting issues.
Overview & Scrutiny Business Panel (OSBP) and Education OSBP	Lewisham has two Business Panels (sub-committees of the Overview and Scrutiny Committee). OS Business Panel is made up of the chair and vice-chair of the Overview and Scrutiny Committee, the chair of each of the Select Committees, and two other non-Executive councillors. The main functions of Business Panel are reviewing key

	<p>decisions once they have been taken (potentially “calling in” key decisions that have been made but not yet implemented); coordinating and approving the overall scrutiny work programme; and allocating scrutiny work in the event that it crosses the remit of more than one scrutiny body.</p> <p>Three parent governors and two diocesan representatives sit on the Education Business Panel, alongside the councillors that make up the regular Business Panel. The Education Business Panel reviews (and can call-in) key decisions that are education matters.</p>
Select Committee	Lewisham has six Select Committees (sub-committees of the Overview and Scrutiny Committee), each made up of non-Executive councillors and responsible for scrutinising a specific service area. Select Committees gather evidence to help them review policies and performance and make recommendations to improve outcomes for residents.
Select Committee Work Programmes	The annual programme of work setting out the matters which each select committee will scrutinise over the year.

11. Report author and contact

- 11.1. Charlotte Dale, Overview and Scrutiny Manager, 0208 31 48286,
charlotte.dale@lewisham.gov.uk

12. Appendix A – Select Committee Work programmes

Safer Stronger Communities Select Committee 2020/21

Work Item	Type of review	Strategic Priority	Delivery deadline	9th-Sep	1st-Dec	14th-Jan	1st-Mar
Budget	Standard Item	CP1-CP7	Sep-20				
Confirmation of Chair and Vice-Chair	Constitutional requirement	CP1	Sep-20				
Select Committee Work Programme 2020/21	Constitutional requirement	CP1,CP4 and CP7	Sep-20				
Equalities in-depth review	Performance monitoring	CP1	Sep-20		Response		
Stop and Search and Prevent review response and update	Performance monitoring	CP1 + CP7	Dec-20				
Update from Local Police	Standard Item	CP7	Dec-20				
Violence Against Women and Girls Strategy	Pre-decision	CP1 and CP7	Jan-21				
YOS Progress and challenges inc. lessons from COVID response	performance monitoring	CP7	Jan-21				
Safed Lewisham Plan	Performance monitoring	CP7	Mar-21				
Local Assemblies Review and future inc. NCIL	performance monitoring/in-depth review	CP1	Mar-21				
Lewisham Libraries- Future and Transformation inc annual report	Performance monitoring	CP1	Mar-21				

Information Reports, briefings and minutes

Equalities Data Digest	Performance monitoring	CP1 + CP7	on-going				
Public Health Approach to Violence Reduction	Performance monitoring	CP7	on-going				
Changes to the Probation service update	Pre-decision	CP1	on-going				

	Item completed
	Item on-going
	Proposed timeframe

Housing Select Committee work programme 2020/21 - work programme

Item	Type	Priority	Delivery	15-Sep	18-Nov	28-Jan	09-Mar
Confirmation of Chair and Vice Chair	Constitutional req	CP2	Sep				
Financial stabilisation - budget update and medium term plan	Standard item	CP2	Sep				
The Impact of COVID-19 on Housing	Standard item	CP2	Sep				
Housing Strategy 2020-26 and Homelessness and Rough Sleeping Strategy 2020-22	Standard item	CP2	Sep				
Work programme 2020-21	Constitutional req	CP2	Sep				
Budget cuts proposals	Standard item	CP2	Nov				
Overcrowding referral	M&C response	CP2	Nov				
Allocations policy review	Standard item	CP2	Nov				
Homelessness	Standard item	CP2	Jan				
Shared ownership	Standard item	CP2	Jan				
Fire safety	Performance monitoring	CP2	Mar				
TBC	Standard item	CP2	Mar				

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Information reports, briefings and visits	Type	Priority	Delivery				
Lewisham Homes annual report and business plan	Performance monitoring	CP2	Sep				
Allocations policy review	Chair's briefing	CP2	Oct				
Shared ownership at L&Q	Chair's briefing	CP2	Oct				
Shared ownership at Hyde	Chair's briefing	CP2	Nov				
Regenter B3 annual report and business plan	Performance monitoring	CP2					
Annual lettings plan	Performance monitoring	CP2					
Rent and service charge increases	Performance monitoring	CP2					
New homes programme updates	Performance monitoring	CP2					

	Item completed
	Item on-going
	Proposed timeframe

Sustainable Development Select Committee work plan 2020-21

Item	Type	Corporate priority	15-Sep-20	12-Nov-20	14-Jan-21	03-Mar-21
Financial stabilisation - budget update and medium term plan	Standard item	All				
Catford Town Centre Regeneration: masterplan framework	Performance monitoring	CP2,4,6				
Railway Children urban national park: neighbourhood plans and environmental protection	Standard item	CP6				
Lower Sydenham and Bell Green vision study	Policy development	CP6				
Budget cuts	Standard item	All				
A21 Development Strategy	Policy development	CP2,4,6				
Small sites SPD	Policy Development	CP2,4,6				
Climate Emergency action plan	Policy development	CP6				
Implementation of the transport strategy: walking, cycling and healthy neighbourhoods	Standard item	CP6				
Planning policy: delivery of affordable housing in new developments	Standard item	CP6				

Information items

Children and Young People Select Committee 2020/21

Programme of Work

Work Item	Type of item	Strategic Priority	21-Sep	26-Nov	21-Jan	04-Mar
Election of the Chair and Vice-Chair	Constitutional requirement					
Select Committee work programme 2019/20	Constitutional requirement	CP3				
Stabilisation Budget	standard item	CP3				
Children's Social Care update	Performance monitoring	CP3 & CP5				
BAME school attainment, inc diversity of governing bodies	standard item	CP3				
Budget and cuts proposals	standard item	CP3&5				
CAMHS transformation plan - Norman Lamb	performance monitoring	CP3&5				
Corporate Parenting and LAC Annual Report	performance monitoring	CP3 & CP5				
SEND - transition between young people and adult services	Performance monitoring	CP3&5				
Early Help	policy development	CP3 & 5				
Safeguarding, inc child exploitation	standard item	CP3, 5 & 7				
How living in temporary accommodation affects children and young people - 6 month follow up	In-depth review	CP3				

Briefings and visits

Meeting with Mayor and Advisors	informal meeting	CP3 & CP5			14-Dec	
Impact of GCSE/ A Level results algorithm on Lewisham pupils	For information	CP3				
Elective Home Education, inc unregulated education settings	for information	CP3				
Response from Mayor and Cabinet: children in temporary accommodation indepth review	in depth review	CP3 & CP5			consider in March with 6 month follow up	
Safeguarding annual report (formerly LSCB)	Performance Monitoring	CP3 & CP5				

	Item completed
	Item on-going
	Item outstanding
	Proposed timeframe
	Item added

Healthier Communities Select Committee work programme 2020/21

Item	Type	Priority	Delivery	23-Sep	11-Nov	13-Jan	25-Feb
Confirmation of Chair and Vice Chair	Constitutional req	CP5	Sep				
Work programme 2020-21	Constitutional req	CP5	Sep				
Financial stabilisation - budget update and medium term plan	Standard item	CP5	Sep				
Lewisham system recovery plan	Standard item	CP5	Sep				
Leisure centres performance management	Standard item	CP5	Sep				
Safeguarding referral	M&C response	CP5	Sep				
Budget cuts proposals	Standard item	CP5	Nov				
The scope of the Birmingham and Lewisham African & Caribbean Health Inequalities Review	Standard item	CP5	Nov				
Pathology arrangements	Standard item	CP5	Nov				
Care homes and market stability	Standard item	CP5	Jan				
Health and social care workforce	Standard item	CP5	Feb				
Health and wellbeing priorities	Standard item	CP5	Feb				

Information reports, briefings and visits	Type	Priority	Delivery				
Lewisham Adult Safeguarding Board (LASB) annual report	Performance monitoring	CP5	Sep				
Lewisham and Greenwich NHS Trust (LGT) quality account	Performance monitoring	CP5					
South London and Maudsley NHS Trust (SLaM) quality account	Performance monitoring	CP5					
Adult Learning Lewisham (ALL) annual report	Performance monitoring	CP5					
Migrant charging update	Performance monitoring	CP5	Jan				
Annual public health report	Performance monitoring	CP5	Feb				

	Item completed
	Item on-going
	Proposed timeframe

Public Accounts Select Committee Work Programme 2020-21

Item	Type of item	Corporate priority	24-Sep-20	03-Dec-20	02-Feb-21	17-Mar-21
Income generation and commercialisation review 2019-20	In-depth review	All	Final report			
Financial stabilisation - budget update and medium term plan	Performance monitoring	All				
Children's social care	Standard item	All, CP3				
Budget cuts	Performance monitoring	All				
Council budget 2021-22	Policy development	All				
Cost pressures in the Public Realm division	Standard item	All, CP6				
Capital programme	Standard item	All				
Financial forecasts 2020-21	Performance monitoring	All				

Corporate Priorities

Priority

1	Open Lewisham	CP 1
2	Tackling the Housing Crisis	CP 2
3	Giving Children and young people the best start in life.	CP 3
4	Building an inclusive local economy	CP 4
5	Delivering and defending: health, social care and support	CP 5
6	Making Lewisham greener	CP 6
7	Building Safer Communities	CP 7



Overview and Scrutiny Business Panel

Exclusion of the Press and Public

Date: 15 December 2020

Key decision: No

Class: Part 1

Ward(s) affected: Various

Contributors: Chief Executive / Head of Business and Committee

Outline and recommendations

Members are asked to note items that will be considered in closed session

Recommendation

It is recommended that under Section 100(A)(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraphs 3, 4 and 5 of Part 1 of Schedule 12(A) of the Act, as amended by the Local Authorities (Executive Arrangements) (Access to Information) (Amendments) (England) Regulations 2006:-

Decisions made by the Mayor and Cabinet on 9 December 2020:

- i. Extension of Refuse Recycling Agreement with South East London Combined Heat & Power Ltd (SELCHP)
- ii. Somerville Estate Redevelopment.

Agenda Item 8

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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